



CHICAGO CHAPTER

Thursday November 8, 2012 Meeting Preview

### Can We Talk?

#### How Directors Listen To and Communicate With the Outside World

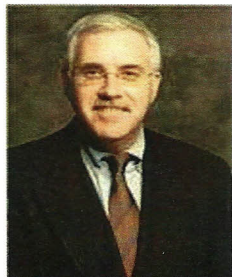
The ever-changing world of Ratings Agencies and how it affects the direction and focus of the board is the topic for today's meeting. Discussions will include: what details **should** the Board pay attention to and which ones they **shouldn't**. Most importantly...What's next? **Let's Talk** with our distinguished panel:



**Peggy Foran,**  
Chief Governance Officer,  
Vice President & Corporate Secretary  
Prudential Financial  
Director Occidental Petroleum



**Rakhi Kumar,**  
Vice President Corporate Governance  
State Street Global  
Former Senior Research Analyst at  
Proxy Governance, Inc.



**Neil Novich,**  
Director, Analog Devices, Inc.  
W.W. Grainger, Hillenbrand, Inc.  
Retired Chairman, President &  
CEO Ryerson Steel



**Karen Kane,**  
Former Board Secretary for  
Federal Reserve Bank- Chicago  
Author of "Voices of Governance"  
**Panel Moderator**

#### Upcoming Events

- January 17, 2013**  
"Cyber Security"
- February 14, 2013**  
"Evolving Profile of the Ideal Director"
- March 14, 2013**  
"Global Governance"

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